INVESTOR PRESENTATION

Year results 2020

11 February 2021





1.	Highlights FY 2020	4
2.	Activity overview FY 2020	12
3.	Portfolio	29
4.	Financials	33
5.	Share performance	41
Appendices		46





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Highlights FY 2020







-6.5% on rental turnover



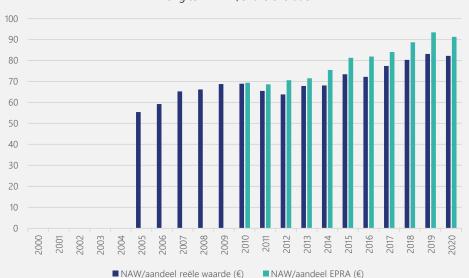
EPRA earnings lower, yet dividend maintained

- EPRA earnings decreased by 12%
- Total Corona-impact of -6.5% (€ 4.2 m) on rental turnover
- Impact per segment:
 - Austria: 1.6 m (legally no rent due during lockdown periods)
- Retail parks in Luxembourg: -614k
- Knauf shopping centers Luxembourg:
 - Pommerloch: -895k
 - Schmiede: -518k

Long term EPS & Gross DPS evolution



Long term NAV/Share evolution



Dividend evolution

Dividend

Gross dividend 2020 maintained to € 5.25/per share

Net dividend 2020 amounts to € 3.675 (excl. 30% WHT)

Gross dividend yield of **6.8%** (based on closing price 31/12/2020)

Consolidated pay-out ratio 2020: **86.8%** (2019: **76.9%**)





Revaluation of buildings, **steady portfolio** value

- Changes in fair value of investment properties of
 € 29.3 m (31/12/2019: € 4.1 m)
- Important unrealized capital gains on offices portfolios in Belgium and Luxembourg
- Unrealized loss on Knauf shopping centers in Luxembourg (- € 25 m)



Improved occupancy and (re)developments for future rental income

- Occupancy rate rises to 91.62% (90.46% end 2019)
- Important redevelopments in Belgium and Luxembourg progressing as planned
- Completion of redevelopments will have a positive impact on both rental income and occupancy rate



Repayment of derivatives for substantial drop in funding cost

- € 115 million of efficient derivatives were repaid, for a total value of € 20.3 million
- They had a strike rate of more than 2% and an average duration of more than 5 years
- This will result in a substantial and sustainable decrease of the funding cost in the future, to a level of below 2%



Debt ratio improved thanks to divestments

- Continuing divestment of nonstrategic assets
- Headroom of € 83 m available
- Realized **capital gains** on divestments of **€ 2.2 m**





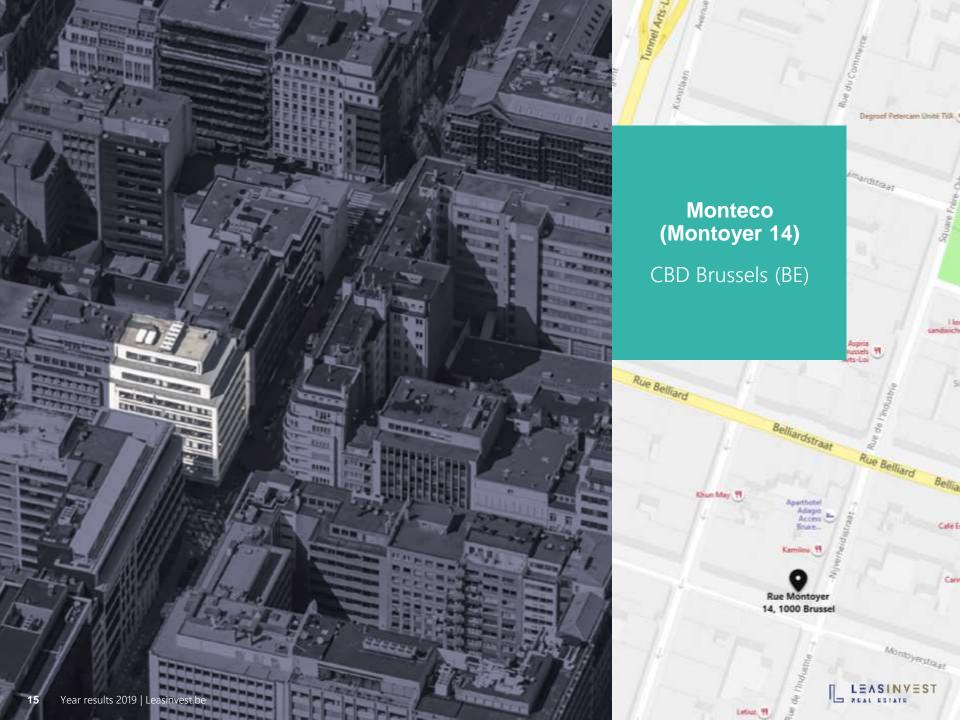
Divestments

- Further divestments of nonstrategic buildings
- State Archives in Bruges (BE), Esch 25 in Luxembourg (LU) and semi-industrial part of Brixton Business Park (BE) in Q1 2021
- Realised capital gain of
 € 2.2 m on sale of Esch 25, State
 Archives in Bruges and Brixton
 Business Park Unit 10











Redevelopment Montoyer 14

- in the European Quarter
- First higher wooden construction
- C0₂ neutral passive building
- New generation of 'circular buildings', equipped with latest smart technologies
- Objective: BREEAM Excellent
- Building permit granted demolition started, new construction as of end Q1 2021
- Delivery: **Q1/Q2** 2022
- Investment Price: € 23.5 m
- Design: Archi2000 Architects

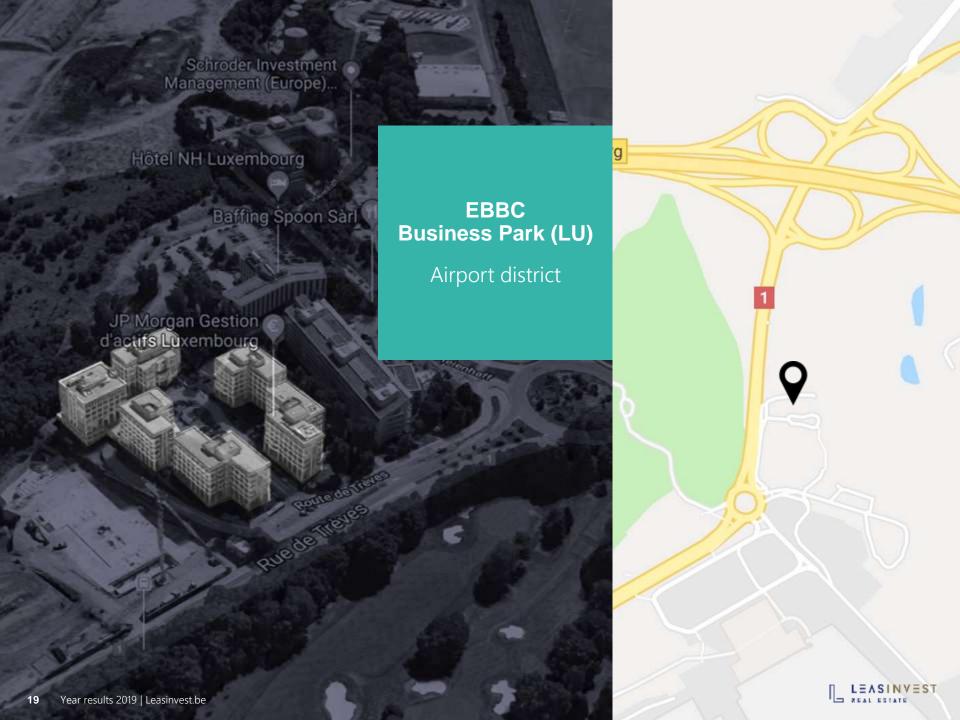




Hangar 26/27 Antwerp (BE)

- Danish architects **CF Moller** have been appointed to design a high-end mixed projects with extension of offices and retail
- Building permit for renovation façade granted: execution between April and October 2021
- Building permit request for **extension** under preparation



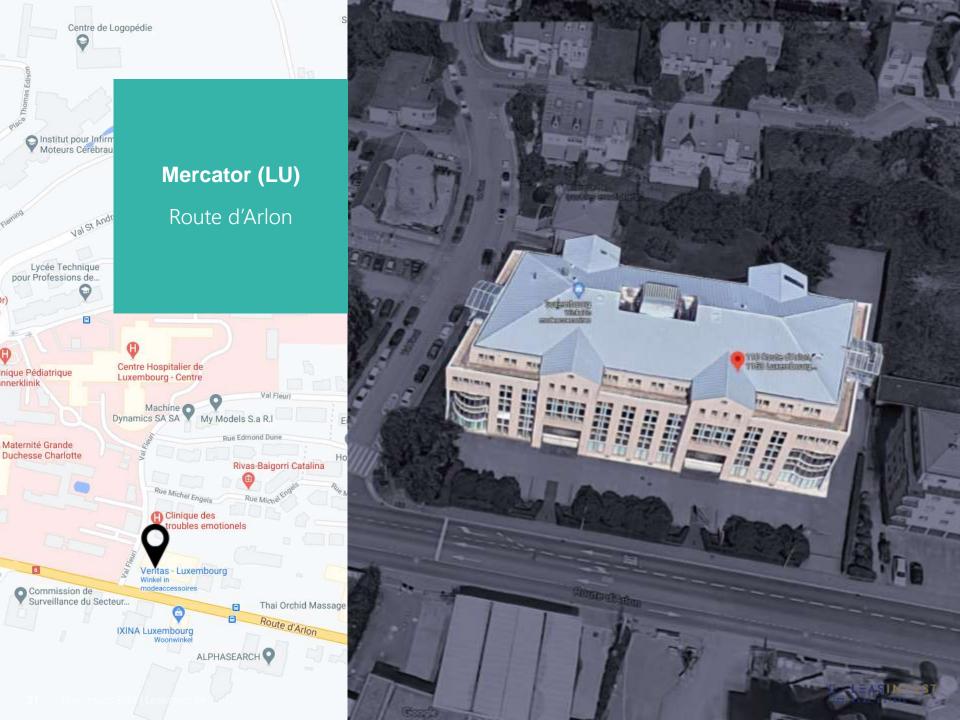


€ 32 m Foreseen Capex ~ 27,000 m² Benefit from new infrastructures around the site (Tram, Airport, Hotels)

EBBC BP becomes **Moonar**

- Repositioning into the **new**Corona-proof Campus in
 Luxembourg
- Focus on community, green and exterior environment, with 'places-to-meet', e.g. book shops, coffee bar, and new pavilion
- Starting with **renovation** of common parts and vacant spaces
- Final reception **end 2023**
- Vacant spaces withdrawn from rental market to start phased renovation







Redevelopment **Mercator**

- Ideally located route d'Arlon, main entrance road to Luxembourg
- Repositioning into High 5!
- Currently 40% occupancy
- Important renovation to meet the needs of a young and dynamic public
- Vacant floors are entirely stripped and renovated
- Model office
- New Luxembourg office for Leasinvest







Knauf shopping center

Schmiede (LU)

- Strengthening position as largest shopping center in the North of Luxembourg
- Demolition works for zone 2 started with construction as of Q1 2021 and reception of extension foreseen in Q1 2022
- In the meantime the new gallery was opened to the public, and besides Fred's and Leonidas, the children's playground opened



Pommerloch (LU)

Redevelopment Knauf shopping center



15

Pommerloch





Knauf shopping center

Pommerloch (LU)

- New parking (partially), entrance to gallery and new commercial spaces opened end-2020
- **Final reception** of parking is foreseen in Q1 2021
- In October and November 4 retailers could occupy their new/renewed premises (Adecco, C&A Family store, Jack & Jones, extension of Only
- Opening of New-Yorker store in March 2021

Leases



Mercator/High 5!:

new rental contract signed with CHL for 1,557 m²

active negotiations with potential new tenants

Knauf shopping center Pommerloch:

signing of new lease with New Yorker for 1,250 m² (opening March 2021)

The Crescent Anderlecht: important new lease of 900 m²

Tour & Taxis Royal Depot:

increase of occupancy rate, following new rental contracts and extensions

Titanium:

different new leases for 2,100 m² of office space



Sustainability redefined

5 themes and 13 objectives

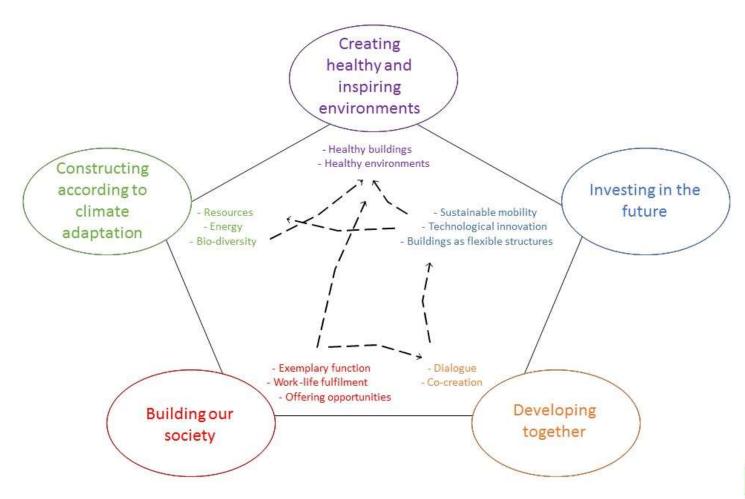
L iveable

E volving

A daptable

S ocietal

Invest ments



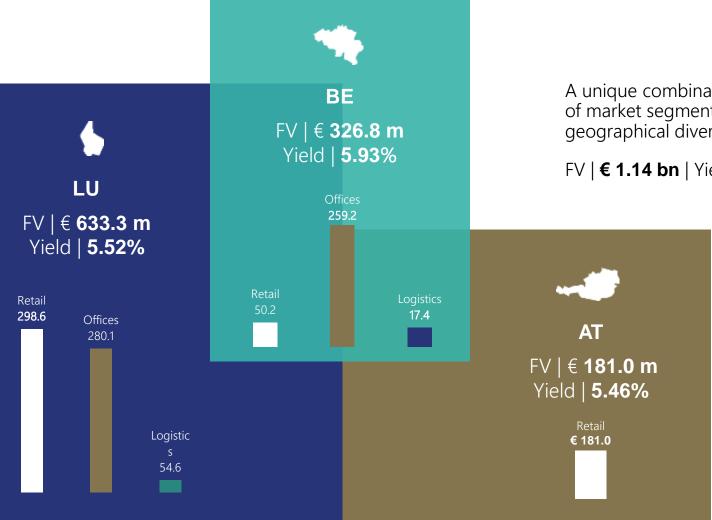




Portfolio overview

A unique combination of market segments and geographical diversification

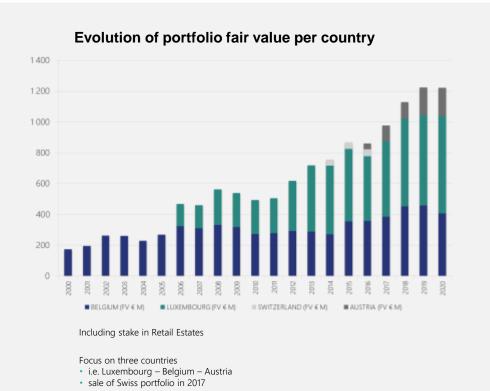
FV | **€ 1.14 bn** | Yield | **5.63%**





Portfolio overview

Demonstrating long term growth through a focused approach



Evolution of split in market segments



Focus on two asset classes

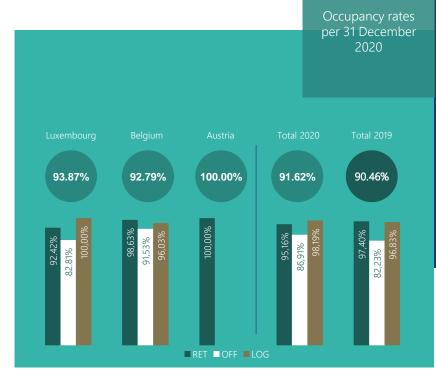
- · i.e. retail and offices
- sale of largest part of logistics portfolio in 2017





Portfolio overview

On the back of consistent occupancy rates









Key consolidated financials

FY 2020

Key figures balance sheet	31/12/2020	31/12/2019
Net asset value group share (€ 1,000)	487 211	492 577
Number of shares at closing date	5 926 644	5 926 644
Net asset value group share per share (€)	82,2	83.1
Net asset value group share per share based on investment value (€)	86,4	87.1
Net asset value group share per share EPRA (€)	91,3	93.4
Total assets (€ 1,000)	1 240 548	1 248 012
Financial debt (€ 1,000)	663 550	659 100
Financial debt ratio (in accordance with RD 13/07/2014)	55,58%	54.78%
Average duration credit lines (years)	3,36	3.88
Average funding cost (excluding fair value adjustments fin. instruments)	2,35%	2.14%
Average duration hedges (years)	4,58	5.54

Key figures income statement	31/12/2020	31/12/2019
Rental income (€ 1,000)	61 572	65 280
Net rental result per share (€)	10,10	10.93
EPRA Earnings (1) (€ 1,000)	35 636	40 493
EPRA Earnings per share (1) (€)	6,01	6,83
Net result group share (€ 1,000)	7 683	49 900
Net result group share per share (€)	1,30	8,42
Comprehensive income group share (€ 1,000)	25 749	43 258
Comprehensive income group share per share (€)	4,34	7,30

⁽¹⁾ De EPRA Earnings, previously the net current result, consists of the net result excluding the portfolio result and the changes in fair value of the ineffective hedges.



EPRA KPIs

FY 2020

EPRA performance measures	31/12/2020	31/12/2019
El IVA performance measures	0171272020	01/12/2010
EPRA Earnings (in € per share) (1)	6,01	6,83
EPRA NAV (in € per share) (2)	91,34	93,4
EPRA NNNAV (in € per share) (3)	84,9	85,0
EPRA NRV (in € per share)	95,34	97,29
EPRA NTA (in € per share)	91,34	93.37
EPRA NDV (in € per share)	81,52	82,58
EPRA Net Initial Yield* (in %) (4)	4,50%	4,68%
EPRA Topped-up Net Initial Yield* (in %) (5)	4,51%	4,66%
EPRA Vacancy (in %) (6)	8.39%	9,53%
EPRA Cost ratio (incl. direct vacancy costs) (in %) (7)	22,33%	24,02%
EPRA Cost ratio (excl. direct vacancy costs) (in %) (7)	20,15%	21,96%

⁽¹⁾ The EPRA Earnings, previously the net current result, consists of the net result excluding the portfolio result and the changes in fair value of the ineffective hedges.

- (5) EPRA Topped up Net Initial Yield correct the EPRA Net Initial Yield with regard to the ending of gratuities and other rental incentives granted; see also www.epra.com
- (6) EPRA Vacancy is calculated on the basis of the Estimated Rental Value (ERV) of vacant surfaces divided by the ERV of the total portfolio; see also www.epra.com
- (7) EPRA Cost ratio consists of the relation of the operating and general charges versus the gross rental income (including and excluding direct vacancy costs); see also www.epra.com



⁽²⁾ EPRA Net Asset Value (NAV) consists of the adjusted Net Asset Value, excluding certain elements that do not fit within a financial model of long-term real estate investments; see also www.epra.com

⁽³⁾ EPRA NNNAV (triple Net Asset Value) consists of the EPRA NAV, adjusted to take account of the fair value of the financial instruments, the debts and the deferred taxes; see also www.epra.com

⁽⁴⁾ EPRA Net Initial Yield comprises the annualized gross rental income based on the current rents at the closing date of the financial statements, excluding the property charges, divided by the market value of the portfolio, increased by the estimated transfer rights and costs for hypothetical disposal of investment properties; see also www.epra.com

Consolidated income statement



Conso	lidated statement realized and unrealized results (€ 1000)	31/12/2020	31/12/2019
(+)	Rental income	61 572	65 280
(+/-)	Related-rental expenses	-1 724	-530
NET R	RENTAL INCOME	59 848	64 750
(+)	Recovery of property charges	102	411
(+)	Recovery income of charges and taxes normally payable by tenants on let properties	3 748	5 315
(-)	Charges and taxes normally payable by tenants on let properties	-3 748	-5 315
(+/-)	Other rental related income and expenditure	-1 886	-2 543
PROP	ERTY RESULT	58 064	62 618
(-)	Technical costs	-871	-1 082
(-)	Commercial costs	-970	-1 211
(-)	Charges and taxes on un-let properties	-1 345	-1 349
(-)	Property management costs	-6 410	-5 909
(-)	Other property charges	-604	-527
PROP	ERTY CHARGES	-10 200	-10 078
PROP	ERTY OPERATING RESULT	47 864	52 540
(-)	Corporate operating charges	-2 065	-3 013
(+/-)	Other operating charges and income	401	-48
OPERATING RESULT BEFORE RESULT ON THE PORTFOLIO		46 200	49 479
(+/-)	Result on disposal of investment properties	2 211	-413
(+/-)	Changes in fair value of investment properties	29 286	4 064
OPERATING RESULT		77 697	53 130
(+)	Financial income	5 946	5 673
(-)	Net interest charges	-14 791	-12 780
(-)	Other financial charges	-1 240	-1 374
(+/-)	Changes in fair value of financial assets and liabilities	-59 450	5 756
FINANCIAL RESULT		-69 534	-2 725
PRE-TAX RESULT		8 163	50 405
(+/-)	Corporate taxes	-480	-505
TAXES		-480	-505
NET R	RESULT	7 683	49 900

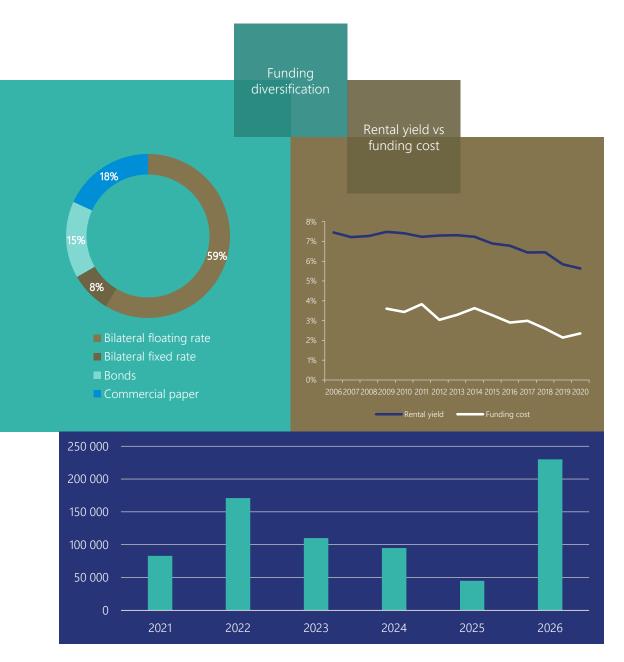


Consolidated balance sheet

(€ 1,000)	31/12/2020	31/12/2019
ASSETS		
I. NON-CURRENT ASSETS	1 223 098	1 226 032
Investment properties	1 141 190	1 092 529
Other tangible assets	1 554	1 133
Non-current financial assets	80 355	114 650
Finance lease receivables	0	17 720
II. CURRENT ASSETS	17 449	21 980
Trade receivables	10 229	13 944
Tax receivables and other current assets	3 217	2 000
Cash and cash equivalents	2 745	5 013
Deferred charges and accrued income	1 259	1 023
TOTAL ASSETS	1 240 548	1 248 012

(€ 1,000)	31/12/2020	31/12/2019
LIABILITIES		
TOTAL SHAREHOLDERS' EQUITY	487 211	492 577
I. SHAREHOLDERS' EQUITY ATTRIBUTABLE TO THE SHAREHOLDERS OF THE PARENT COMPANY	487 211	492 577
Capital	65 178	65 178
Share premium account	194 189	194 189
Purchase of treasury shares	-12	-12
Reserves	220 173	183 322
Net result of the financial year	7 683	49 900
II. MINORITY INTERESTS	0	0
LIABILITIES	753 337	755 435
I. NON-CURRENT LIABILITIES	519 135	492 019
Provisions - other	11	11
Non-current financial debts	460 478	425 771
- Credit institutions	358 917	324 381
- Other	101 561	101 390
Other non-current financial liabilities Other non-current liabilities	38 713	51 831
Deferred taxes	19 933	14 406
II. CURRENT LIABILITIES	234 202	263 417
_ Provisions		
Current financial debts	205 022	235 149
- Credit institutions	83 051	15 028
- Other	121 971	220 121
Trade debts and other current debts	17 807	16 061
- Exit tax	0	273
- Other	17 807	15 788
Other current liabilities	1 672	1 564
Accrued charges and deferred income	9 701	10 643
TOTAL EQUITY AND LIABILITIES	1 240 548	1 248 012



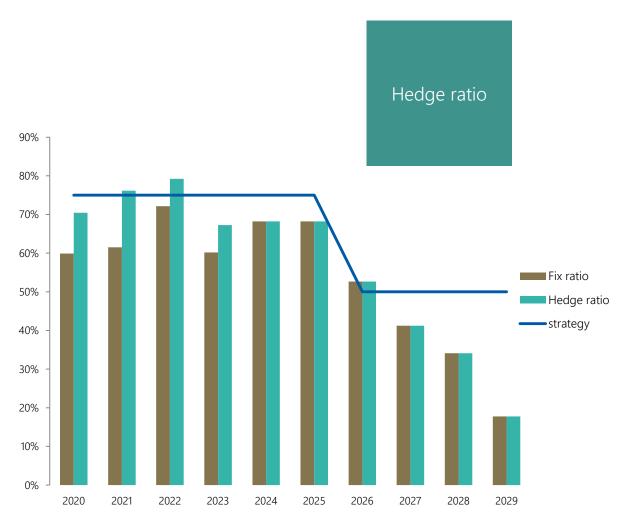


Funding

- Cost of debt: increase from 2.14% (2019) to 2.35%
- Total committed lines (incl. bonds) of € 744 m
- Duration credit facilities decreased from 3.88y (2019) to 3.36y
- Available headroom credit facilities
 € 83 m
- All credits expiring in 2020 refinanced by new or extended credit lines:
 - private bond € 20 m
 - bank credits € 20 m



Hedging



- Debt financing **60%** fixed ratio
- Hedge ratio **70%**
- Fixed rate debt, incl. bond (27%), interest CAPs (11% and interest rate swaps (33%)
- Duration hedges:4.58y vs 5.54y (2019)
- € 115 million of efficient derivatives were repaid, for a total value of € 20.3 million (strike rate > 2% & average duration > 5 years)
- Substantial and sustainable drop of future funding cost to below 2%



Outlook financial year 2021

The corona pandemic still grips the markets in which Leasinvest operates.

In Belgium, the catering industry will remain closed until further notice, which will certainly have an impact on the rental income of mainly the ground floor of the Royal Depot on the Tour & Taxis site.

In Luxembourg, the catering industry will also remain closed until further notice; non-essential shops have reopened since 11 January 2021. The borders will remain open until further notice, although restrictions on crossing the border are in force until at least 1 March 2021 for Belgians living outside a 20 km circle of the Luxembourg border.

In Austria, non-essential shops and restaurants were closed from 26 December 2020 to 7 February 2021. From 8 February 2021, the non-essential shops reopened, but the catering industry will remain closed until further notice. Since Austrian law provides for a right as a tenant to waive rent payments during a period of a government-imposed lockdown, there is no doubt that there will be a negative impact on rental income for 2021.

In addition, some non-strategic buildings were sold in 2020, which will therefore not generate rental income in 2021. On the other hand, there is a significant decrease in funding costs due to the early repayment of a number of derivatives in December 2020. Moreover, a number of buildings are being (re)developed, and they will only contribute to the rental income after 2021.

Notwithstanding the healthy, diversified portfolio and the redevelopment potential of certain sites, current Corona circumstances impose caution as to the financial outlook.

In this context, it is not likely that we will be able to maintain the dividend over the financial year 2021, payable in May 2022, at the level of \leq 5.25 gross per share.





Share performance









Share performance







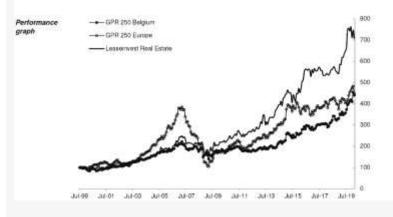


Share performance

Leasinvest Real Estate

Performance report January 2021

Performance	Companies	f month	3 month	6 month	YTD	1 year:	3 year	5 year	Inception	Volatility	Sharpe
comparison	Leasinyest Real Estate	2.83%	16,96%	-5.44%	2.83%	-28.20%	-0.41%	3.44%	8.07%	19.09%	3.17
	Applica	1.42%	15.39%	5.81%	1.42%	-12.62%	15.38%	17.58%	Section 1	18.20%	4.10
	Ballmero	-3.31%	9.95%	4.61%	-3.31%	-32.30%	-7.75%	1.80%	3.82%	17.17%	3.23
	Caliminima	1.01%	5.83%	1.98%	1.31%	-10.26%	0.05%	9.22%	6.00%	14.25%	4.65
	Montess	8.00%	6,79%	0.40%	8.00%	16,18%	39.50%	20.21%		19.24%	4.43
	Intervest Offices & Warehouse	1.55%	4.72%	2.07%	-1.50%	-11,36%	6.61%	6.49%		11.50%	5.53
	Retail Estates	1.86%	18,74%	11,28%	1.00%	-21.38%	-0.47%	0.37%	9.82%	20.91%	2.40
	Warehouses de Paum	4.88%	3.20%	9.17%	4.88%	18.52%	02.40%	27.99%	18.11%	16.55%	5.14
	Care Property Invest	2.12%	1.27%	-0.45%	2,12%	-13.53%	15.52%	14.55%		14,27%	5.02
	Xior	2.65%	3.77%	2.32%	2.65%	6.42%	15.83%	18.26%		19.32%	3.90
	Indicas										
	GPR 250 Europe	-3.31%	13,64%	8.57%	-3.31%	-15.14%	0.42%	2.09%	10.14%	19.07%	3.12
	GPR 250 Belgium	2.64%		6.84%	2.84%	4.39%	15.87%	12.79%	10.47%	17.84%	3.92



The table above presents returns for different time horizons up to 31 January 2021. All calculations are based on nominal total returns with retirectiment of dividents. Returns are compounded and denominated in local currency and based on the closing price of each month, leoption date in the start date of Leisenbreat Real Estate which is 7/31-90. Volatility is calculated as the 5-year annualized standard deviation of monthly returns. The Section and is calculated with the 5-year annualized ontain. The volatility and the 1-certific Estation.

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Global Property Research, Fabruary 2021





Investor relations team

Michel Van Geyte Chief Executive Officer

Michel Van Geyte (54) joined Leasinvest Real Estate in August 2004. He is CEO and executive director of Leasinvest Real Estate and

michel.vangeyte@leasinvest.be



Tim RensChief Financial Officer

Tim Rens (38) joined Leasinvest Real Estate as CFO in May 2017.

tim.rens@leasinvest.be







Key investment highlights



Proven expertise in (re)development of buildings Strong dividend track record



tenant base



Key figures 31/12/2020





Fair Value

€ **1.14** Bn

Retail 47%

Company profile

€ 1.14 bn Fair value portfolio € 1.22 bn (incl. participation in Retail Estates) ~ € 462 m Market capitalization 8/02/2021

Shareholders

- Ackermans & van Haaren 30.01%
- AXA Belgium **26.58**%
- AG Insurance **7.36**%
- Free float 38.42%

Indices:

47%

- BEL MID
- EPRA BELGIUM
- EPRA Eurozone

Listed on Euronext Brussels



Investment strategy

Opportunity driven

2015

Tour & Taxis Royal Depot (BE)

€ 108 m landmark office building in Brussels



2006

Dexia Immo Lux (LU)

portfolio **€ 150 m** 13 buildings 2008

Metro Group retail (LU)

portfolio **€ 50 m** 3 buildings 2011: extension Diekirch 2017-2020: redevelopment Strassen 2012-2013

Knauf shopping (LU)

Schmiede & Pommerloch € 170 m 100 shops





Investment strategy Opportunity driven 2018-2019 2018-2019 EBBC (LU) Vösendorf (AT) 2017 2 retail parks near Owning 5 out of 6 buildings in BP in Lux airport district SCS Nordring, largest **Mercator (LU)** - 2018: **€ 64 m +** shopping complex close 2019: **€ 47 m** to Vienna € 72 m in LU **€ 35 m** 2016 Frun Park, Retail Park Asten (AT) strengthening geographical diversification € 38 m 2018-2019 2017 Stadlau (AT) **Hangar 26-27** Antwerp (BE) € 56 m district € 23 m

Development strategy

Organic (re)developments



with EP

Development strategy

Organic (re)developments



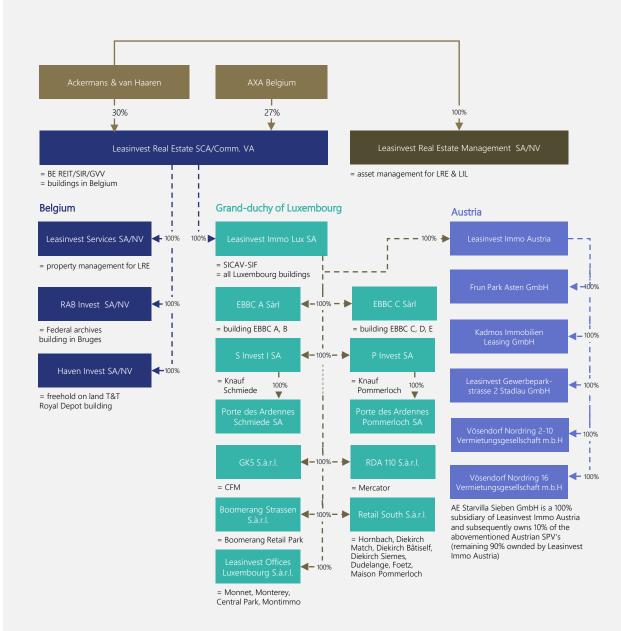
Commercial strategy
Maximizing lease duration
& occupancy rates





Corporate Structure

On 31/12/2020





Directors nominated by AvH/AXA

Board of Directors & Management

as per 18/05/2020

Piet Dejonghe Director

member Executive
Committee Ackermans
& van Haaren









CEO Leasinvest Real Estate



Jean-Louis Appelmans Director

non-executive director (ex-CEO Leasinvest Real Estate)



of AXA Belgium SA)



58

Independent directors

Board of Directors & Management

as per 18/05/2020

Marcia De Wachter Independent director

considering INED and/or senior advisory positions in the financial services



Colette Dierick
Independent
director

CEO ING Luxembourg S.A.

Sigrid Hermans
Independent
director

LIFE group Antwerp, CFO

Dirk Adriaenssen Independent director

Switzerland Asset

Management Services AG

Eric Van Dyck Independent director

Cushman & Wakefield London – Chairman Capit Markets EMEA/ ex-CIO Redevco B.V.





Executive committee (as of 1 December 2018)

Board of Directors & Management

as per 18/05/2020



25 years of real estate experience of which 3 years as managing partner at Knight Frank Belgium and of which 13 years as COO/CIO with LRE



Tim RensChief Financial Officer

12 years of audit experience at Deloitte of which 4 years as Senior Audit Manager - Joined LRE in 05/2017 – effective officer

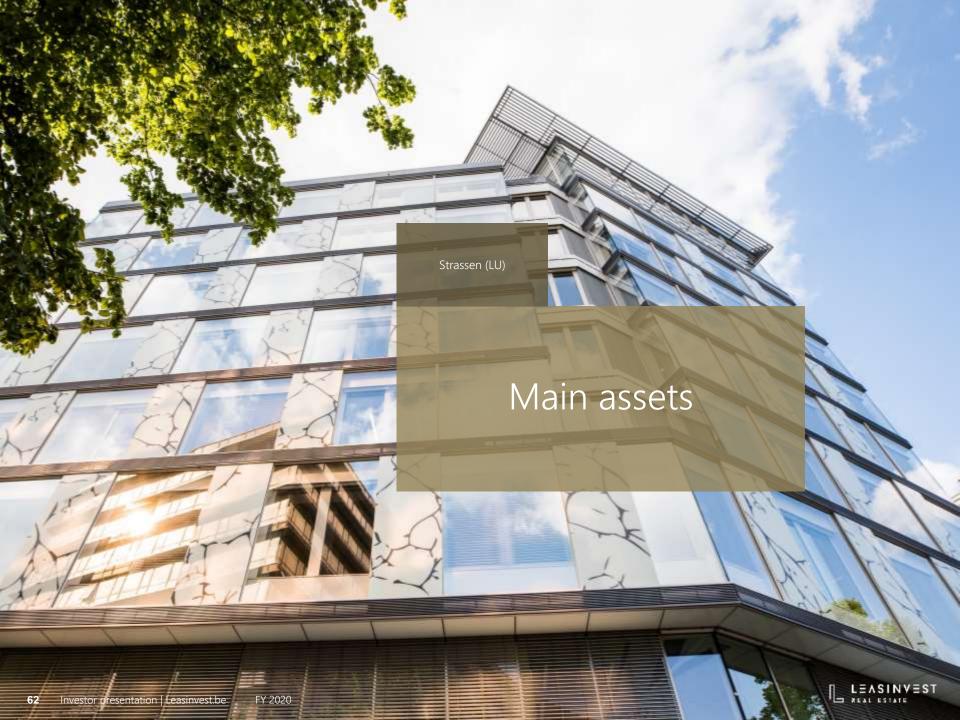
Corporate governance

Ordinary general meeting of 18 May 2020:

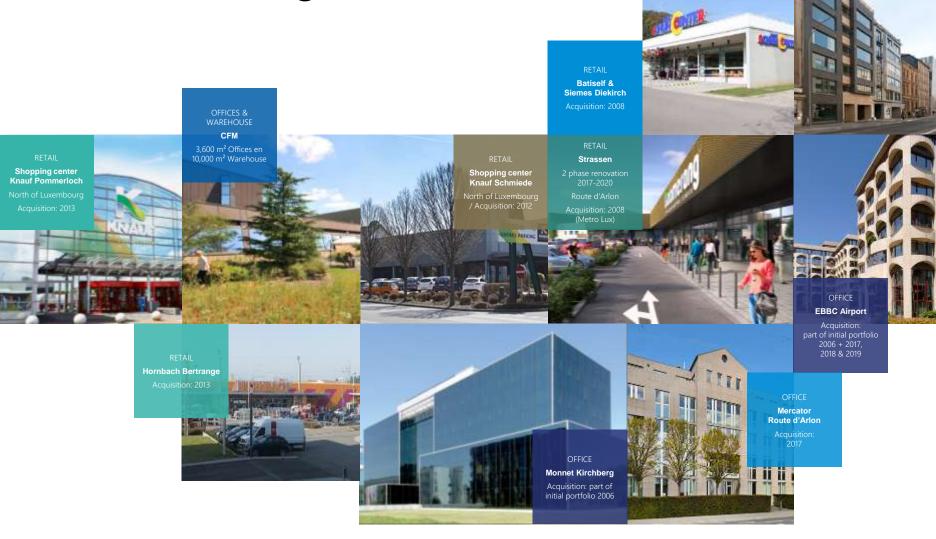
- Renewal mandate of Jean-Louis Appelmans for a term of 1 year
- Nomination of Wim Aurousseau, on proposal of AXA, for a term of 2 years

	ВоД	AC	BRC
Jan Suykens	Chairman, non-executive director		X (chairman)
Michel Van Geyte	Managing director		
Piet Dejonghe	non-executive director	Χ	
Jean-Louis Appelmans	non-executive director		
Wim Aurousseau	non-executive director		
Dirk Adriaenssen	Independent director		
Eric Van Dyck	Independent director		Χ
Marcia De Wachter	Independent director	Χ	
Colette Dierick	Independent director		
Sigrid Hermans	Independent director	X (chairman)	Х





Main assets in Luxembourg



Montimmo Avenue Monterey, CBD

Main assets in Belgium **The Crescent** Lenniksebaan 451, Anderlecht Acquisition: 2004 **Brixton Business** Park Acquisition: 1999 **Tour & Taxis** Avenue du Port 86C, Brussels OFFICE / RETAIL Hangar 26/27 Montoyer Riverside Business Park Internationalelaar 55, Anderlecht Treesquare Square Acquisition: 1992-96 de Meeûs 5-6, Brussels

Motstraat Motstraat 30,



Main assets in Austria





Leasinvest's markets

Office Market (2020)



Belgium

Take-up Brussels low due to high activity in 2019 and Covid-19

Vacancy rate: 7.6% (CBD 3.4%)

Prime rent CBD: € 320/m²/y (stable)

Investments: highest volume ever

Prime yield: 4% (LT 3.5%)



Leasinvest's markets

Retail Market (2020)



Investment market: low activity,



Investment volume down by 20%, of which retail represented 2%